ethos

Q4 | 2017

General meetings of SPI companies

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1 Overview of the proxy analyses

	Number of	Number of Proposals					
Type of General Meeting	meetings	Total	Yes	No	Abstention		
Annual general meetings	5	103	79	24	0		
Extraordinary general meetings	5	10	9	1	0		
Total	10	113	88	25	0		

1.1 Ethos voting positions





1.2 Ethos voting positions per category of proposal



	Proposals approved		Proposa refused	ls	Abstain		Number of proposals
Annual report	6	100.0%	0	0.0%	0	0.0%	6
Allocation of income	8	100.0%	0	0.0%	0	0.0%	8
Remuneration report (advisory vote)	3	60.0%	2	40.0%	0	0.0%	5
Board remuneration amount	4	80.0%	1	20.0%	0	0.0%	5
Executive remuneration amount	3	42.9%	4	57.1%	0	0.0%	7
Discharge	4	80.0%	1	20.0%	0	0.0%	5
Board elections	35	81.4%	8	18.6%	0	0.0%	43
Elections of remuneration committee	10	71.4%	4	28.6%	0	0.0%	14
Auditors	3	60.0%	2	40.0%	0	0.0%	5
Elections of the independent proxy	5	100.0%	0	0.0%	0	0.0%	5
Share capital increase	5	62.5%	3	37.5%	0	0.0%	8
Articles of association	2	100.0%	0	0.0%	0	0.0%	2



2 Overview of the voting recommendations

Type of General Meeting (Type)

AGM	Annual general meetings
EGM	Extraordinary general meetings

ings
For
Partly for
Oppose
Abstain

Company	Date	Туре	Annual report	Allocation of income	Remuneration report (advisory vote)	Board remuneration amount	Executive remuneration amount	Discharge	Board elections	Elections of remuneration committee	Auditors	Elections of the independent proxy	Share capital increase	Articles of association
Aryzta	07.12.2017	AGM	~	~	×	~	×	~		~	×	~	~	
Barry Callebaut	13.12.2017	AGM	~	~	×	×	×	•	~	•	~	~		
Crealogix	30.10.2017	AGM	~	~	•	~	~	~			~	~	×	~
dormakaba	17.10.2017	AGM	~	~	~	~	~	~	~		×	~	~	~
Evolva	26.10.2017	EGM											~	
Highlight Event and Entertainment	08.12.2017	AGM	~		~	~	×	×	×	×	~	~	×	
Leonteq	22.11.2017	EGM							~					
Molecular Partners	31.10.2017	EGM												
Valora	08.11.2017	EGM											~	
Varia US Properties	08.12.2017	EGM		~									~	



3 Voting results

3.1 Average approval rate by GM topic

Type of Proposal	Number of Proposals	Available results	Average approval rate
Annual report	6	3	99.7 %
Allocation of income	8	5	99.7 %
Remuneration report (advisory vote)	5	3	78.2 %
Board remuneration amount	5	3	97.7 %
Executive remuneration amount	7	4	96.5 %
Discharge	5	3	99.0 %
Board elections	43	30	94.4 %
Elections of remuneration committee	14	8	91.9 %
Auditors	5	3	96.5 %
Elections of the independent proxy	5	3	99.8 %
Share capital increase	8	5	97.0 %
Articles of association	2	2	99.8 %
All topics	113	72	95.1 %

3.2 Most contested board resolutions

Company	GM date	ltem	ltem title	Ethos	Result
Aryzta	07.12.2017	1.2	Advisory vote on the remuneration report	OPPOSE	54.9 %
dormakaba	17.10.2017	5.2	Re-elect Dr. iur. Hans Gummert to the remuneration committee	FOR	74.2 %
dormakaba	17.10.2017	5.1	Re-elect Dr. iur. Rolf Dörig to the remuneration committee	OPPOSE	75.2 %
dormakaba	17.10.2017	4.7	Re-elect Dr. iur. Hans Gummert	FOR	78.0 %
dormakaba	17.10.2017	4.10	Re-elect Ms. Christine Mankel-Madaus	FOR	79.4 %
dormakaba	17.10.2017	4.5	Re-elect Dr. iur. Daniel Daeniker	FOR	80.3 %
dormakaba	17.10.2017	1.2	Advisory vote on the remuneration report	FOR	80.6 %
dormakaba	17.10.2017	4.2	Re-elect Dr. iur. Rolf Dörig	FOR	81.5 %
dormakaba	17.10.2017	4.6	Re-elect Ms. Karina Dubs-Kuenzle	FOR	82.7 %
dormakaba	17.10.2017	4.1	Re-elect Mr. Ulrich Graf as board member and chairman	FOR	82.7 %



4 Detailed voting recommendations

Aryzta

ltem	Agenda	Board	Ethos		Re	sult
1.1	Approve annual report, financial statements and accounts	FOR	FOR		~	99.4 %
1.2	Advisory vote on the remuneration report	FOR	 OPPOSE 	The information provided is insufficient.	•	54.9 %
				The structure of the remuneration is not in line with Ethos' guidelines.		
2.1	Approve allocation of income	FOR	FOR		~	99.6 %
2.2	Distribution of a scrip dividend out of capital contribution reserves	FOR	FOR		~	99.7 %
3	Discharge board members	FOR	FOR		~	98.2 %
4.1	Elections to the board of directors					
4.1.1	Re-elect Mr. Gary McGann as chairman and member of the board	FOR	FOR		~	98.6 %
4.1.2	Re-elect Mr. Charles Adair	FOR	FOR		~	98.1 %
4.1.3	Re-elect Mr. Dan Flinter	FOR	FOR		~	99.3 %
4.1.4	Re-elect Ms. Annette Flynn	FOR	FOR		~	99.3 %
4.1.5	Re-elect Mr. Andrew Morgan	FOR	FOR		~	99.3 %
4.1.6	Re-elect Prof. Rolf Watter	FOR	FOR		~	98.6 %
4.1.7	Elect Mr. Kevin Toland (CEO)	FOR	OPPOSE	He is the company's CEO.	~	90.0 %
4.1.8	Elect Mr. Jim Leighton	FOR	FOR		~	99.5 %
4.2	Elections to the remuneration committee					
4.2.1	Re-elect Mr. Charles Adair to the remuneration committee	FOR	FOR		~	98.0 %
4.2.2	Re-elect Mr. Gary McGann to the remuneration committee	FOR	FOR		•	98.5 %
4.2.3	Re-elect Prof. Rolf Watter to the remuneration committee	FOR	FOR		~	98.5 %
4.3	Re-election of the auditors	FOR	 OPPOSE 	On a 3-year basis, the aggregate non- audit fees exceed 50% of the aggregate fees paid for audit services.		93.3 %
4.4	Re-election of the independent proxy	FOR	FOR		~	99.9 %
5.1	Binding prospective vote on the total remuneration of the board of directors	FOR	FOR		~	96.0 %



07.12.2017 AGM

Aryzta

ltem	Agenda	Board	Ethos		Result
5.2	Binding prospective vote on the total remuneration of the executive management	FOR	• OPPOSE	The information provided is insufficient. The total amount allows for the payment of significantly higher remuneration than that of a peer group. The remuneration structure is not in line with Ethos' guidelines.	✓ 89.4 %
6	Approve renewal of authorised capital	FOR	FOR		✓ 92.0 %



Barry Callebaut

ltem	Agenda	Board	Et	hos		Result
1	Presentation of the business report	NON- VOTING		NON- VOTING		
2	Presentation of the reports of the auditors	NON- VOTING		NON- VOTING		
3.1	Approve annual report	FOR		FOR		~
3.2	Advisory vote on the remuneration report	FOR	•	OPPOSE	The structure of the remuneration is not in line with Ethos' guidelines.	~
3.3	Approve financial statements and accounts	FOR		FOR		~
4	Allocation of income, dividend and repayment of nominal value					
4.1	Allocation of income and dividend	FOR		FOR		~
4.2	Reduction of share capital via repayment of nominal value	FOR		FOR		•
5	Discharge board members and executive management	FOR		FOR		•
6.1	Elections to the board of directors					
6.1.1	Re-elect Mr. Patrick De Maeseneire	FOR		FOR		•
6.1.2	Re-elect Mr. Fernando Aguirre	FOR		FOR		×
6.1.3	Re-elect Dr. Jakob Baer	FOR		FOR		×
6.1.4	Re-elect Mr. James Donald	FOR		FOR		~
6.1.5	Re-elect Mr. Nicolas Jacobs	FOR		FOR		×
6.1.6	Re-elect Mr. Timothy Minges	FOR		FOR		×
6.1.7	Elect Elio Leoni Sceti	FOR		FOR		 Image: A second s
6.1.8	Re-elect Mr. Jürgen Steinemann	FOR		FOR		~
6.2	Re-elect Mr. Patrick De Maeseneire as board chairman	FOR		FOR		•
6.3	Elections to the remuneration committee					
6.3.1	Re-elect Mr. James Donald to the remuneration committee	FOR		FOR		•
6.3.2	Re-elect Mr. Fernando Aguirre to the remuneration committee	FOR		FOR		•
6.3.3	Elect Mr. Elio Leoni Sceti to the remuneration committee	FOR		FOR		•
6.3.4	Re-elect Mr. Jürgen Steinemann to the remuneration committee	FOR		FOR		~
6.4	Election of the independent proxy	FOR		FOR		× .
6.5	Election of the auditors	FOR		FOR		×
7	Binding votes on the remuneration of the board of directors and the executive management					



Barry Callebaut

ltem	Agenda	Board	Ethos		Result
7.1	Binding prospective vote on the total remuneration of the board of directors	FOR	OPPOSE	The remuneration is significantly higher than that of the peer group.	~
7.2	Binding prospective vote on the fixed remuneration of the executive management	FOR	OPPOSE	The base salary of the CEO is significantly higher than that of the peer group.	•
7.3	Binding vote on the total variable remuneration of the executive management	FOR	• OPPOSE	The maximum amount that can be effectively paid out in case of overachievement of targets is significantly higher than the amount requested. The requested amount does not allow to respect Ethos' guidelines.	*



30.10.2017 AGM

Crealogix

ltem	Agenda	Board	Ethos		Re	sult
1	Approve annual report, financial statements and accounts	FOR	FOR		~	99.7 %
2.a	Approve allocation of income	FOR	FOR		~	99.7 %
2.b	Approve dividend distribution out of capital contribution reserves	FOR	FOR		~	99.7 %
3	Discharge board members and executive management	FOR	FOR		~	99.0 %
4.1	Elections to the board of directors					
4.1.a	Re-elect Mr. Bruno Richle	FOR	FOR		~	99.1 %
4.1.b	Re-elect Dr. Richard Dratva	FOR	OPPOSE	He is also a permanent member of the executive management (Chief Strategy Officer).	~	99.0 %
4.1.c	Re-elect Mr. Ralph Mogicato	FOR	FOR		~	99.3 %
4.1.d	Re-elect Mr. Jean-Claude Philipona	FOR	FOR		~	99.5 %
4.1.e	Re-elect Dr. Christoph Schmid	FOR	OPPOSE	He is not independent (board tenure of 17 years) and the board independence is insufficient (20.0%).	~	99.2 %
4.2	Re-elect Mr. Bruno Richle as chairman of the board	FOR	FOR		~	99.1 %
4.3	Elections to the remuneration committee					
4.3.a	Re-elect Dr. Christoph Schmid to the remuneration committee	FOR	OPPOSE	As Ethos did not support the election of Dr. Schmid to the board of directors, he cannot be elected to the committee.	~	99.1 %
4.3.b	Re-elect Mr. Ralph Mogicato to the remuneration committee	FOR	FOR		~	99.2 %
4.4	Re-election of the auditors	FOR	FOR		~	99.3 %
4.5	Re-election of the independent proxy	FOR	FOR		~	99.7 %
5.1	Binding prospective vote on the total remuneration of the board of directors	FOR	FOR		1	98.4 %
5.2	Binding prospective vote on the fixed remuneration of the executive management	FOR	FOR		~	99.0 %
5.3	Binding prospective vote on the variable remuneration of the executive management (FY 2017/18)	FOR	FOR		~	99.0 %
5.4	Advisory retrospective vote on the variable remuneration of the executive management (FY 2016/17)	FOR	FOR		~	99.0 %



Crealogix

ltem	Agenda	Board	Ethos		Result
6	Approve renewal of authorised capital	FOR	OPPOSE	The requested authority to issue shares, without tradable pre-emptive rights, for general financing purposes, exceeds 15% of the issued capital.	✓ 98.9 %
7	Amend articles of association	FOR	FOR		✓ 99.6 %



17.10.2017 AGM

dormakaba

ltem	Agenda	Board	Ethos		Result
1.1	Approve annual report, financial statements and accounts	FOR	FOR		√ 100.0 9
1.2	Advisory vote on the remuneration report	FOR	FOR		✓ 80.6 %
2	Approve allocation of income and dividend	FOR	FOR		√ 100.0 9
3	Discharge board members and executive management	FOR	FOR		✓ 99.7 %
4	Elections to the board of directors				
4.1	Re-elect Mr. Ulrich Graf as board member and chairman	FOR	FOR		✓ 82.7 %
4.2	Re-elect Dr. iur. Rolf Dörig	FOR	FOR		🗸 81.5 %
4.3	Re-elect Ms. Stephanie Brecht- Bergen	FOR	FOR		✓ 82.8 %
4.4	Re-elect Mr. Elton SK Chiu	FOR	FOR		🗸 99.8 9
4.5	Re-elect Dr. iur. Daniel Daeniker	FOR	FOR		✓ 80.3 %
4.6	Re-elect Ms. Karina Dubs-Kuenzle	FOR	FOR		🖌 82.7 9
4.7	Re-elect Dr. iur. Hans Gummert	FOR	FOR		🗸 78.0 9
4.8	Re-elect Mr. John Heppner	FOR	FOR		🗸 99.9 9
4.9	Re-elect Mr. Hans Hess	FOR	FOR		✓ 99.4 9
4.10	Re-elect Ms. Christine Mankel- Madaus	FOR	FOR		✓ 79.4 %
5	Elections to the remuneration committee				
5.1	Re-elect Dr. iur. Rolf Dörig to the remuneration committee	FOR	 OPPOSE 	He holds an excessive number of mandates.	✓ 75.2 %
5.2	Re-elect Dr. iur. Hans Gummert to the remuneration committee	FOR	FOR		✓ 74.2 %
5.3	Re-elect Mr. Hans Hess to the remuneration committee	FOR	FOR		✓ 92.6 %
6	Election of the auditors	FOR	 OPPOSE 	The term of office of the audit firm exceeds 20 years.	✓ 97.0 %
7	Election of the independent proxy	FOR	FOR		✓ 99.9 %
8.1	Binding prospective vote on the total remuneration of the board of directors	FOR	FOR		✓ 98.9 %
8.2	Binding prospective vote on the total remuneration of the executive management	FOR	FOR		✓ 98.6 %
9	Approve renewal of authorised capital	FOR	FOR		✓ 99.5 %
10	Editorial amendments to the articles of association	FOR	FOR		✓ 99.9 %



Evolva

26.10.2017 EGM

ltem	Agenda	Board	Ethos	Result
	Background to the EGM			
1	Ordinary capital increase with guaranteed pre-emptive rights	FOR	FOR	✓ 95.2 %



Highlight Event and Entertainment

ltem	Agenda	Board	Ethos		Result
1	General informations	NON- VOTING	NON- VOTING		
2.1	Approve annual report, financial statements and accounts	FOR	FOR		~
2.2	Advisory vote on the remuneration report	FOR	FOR		•
3	Discharge board members and executive management	FOR	OPPOSE	Serious shortcomings in corporate governance constitute a major risk for the company and its shareholders.	~
				The company is in a situation of capital loss.	
4.1	Elections to the board of directors				
4.1.1	Re-elect Mr. Bernhard Burgener	FOR	OPPOSE	He is also a permanent member of the executive management (CEO).	~
4.1.2	Re-elect Mr. Peter von Büren	FOR	OPPOSE	He is also a permanent member of the executive management (CFO).	~
4.1.3	Re-elect Mr. Martin Wagner	FOR	OPPOSE	He is not independent (representative of an important shareholder, board tenure of 13 years, former executive) and the board independence is insufficient (0.0%).	~
				He is a representative of a significant shareholder who is sufficiently represented on the board.	
4.2	Re-elect Mr. Bernhard Burgener as chairman of the board	FOR	OPPOSE	As Ethos did not support the election of Mr. Burgener to the board of directors, he cannot be elected as chairman.	~
4.3	Elections to the remuneration committee				
4.3.1	Re-elect Mr. Bernhard Burgener to the remuneration committee	FOR	OPPOSE	As Ethos did not support the election of Mr. Burgener to the board of directors, he cannot be elected to the committee.	~
4.3.2	Re-elect Mr. Martin Wagner to the remuneration committee	FOR	OPPOSE	As Ethos did not support the election of Mr. Wagner to the board of directors, he cannot be elected to the committee.	*



Highlight Event and Entertainment

ltem	Agenda	Board	Ethos		Result
5	Election of the auditors	FOR	FOR		•
6	Election of the independent proxy	FOR	FOR		~
7.1	Binding prospective vote on the total remuneration of the board of directors	FOR	FOR		•
7.2	Binding prospective vote on the total remuneration of the executive management	FOR	 OPPOSE 	The information provided is insufficient.	•
8	Approve renewal and increase of authorised capital	FOR	OPPOSE	The requested authority to issue shares, without tradable pre-emptive rights, for general financing purposes, exceeds 15% of the issued capital.	~
9	Create a pool of conditional capital for the conversion of convertible bonds	FOR	• OPPOSE	In case of approval of the request, the aggregate of all authorities to issue shares without tradable pre-emptive rights for general financing purposes would exceed 20% of the issued share capital.	~



Leonteq

22.11.2017 EGM

ltem	Agenda	Board	Ethos	Result
1	Elections to the board of director	S		
1.1	Elect Mr. Paulo Brügger	FOR	FOR	✓ 99.3 %
1.2	Elect Mr. Christopher M. Chambers	FOR	FOR	✓ 99.2 %
1.3	Elect Mr. Thomas R. Meier	FOR	FOR	✓ 99.3 %
2	Elect Mr. Christopher M. Chambers as board chairman	FOR	FOR	✓ 99.2 %



Molecular Partners

31.10.2017 EGM

ltem	Agenda	Board	Ethos		Result
	Elections to the board of directors				
1	Elect Mr. William M. Burns	FOR	FOR		✓ 99.9 %
2	Elect Dr. Patrick Amstutz	FOR	 OPPOSE 	He is also a permanent member of the executive management (CEO).	✓ 91.4 %



Valora

08.11.2017 EGM

ltem	Agenda	Board	Ethos	Result
1	Ordinary share capital increase with preemptive rights	FOR	FOR	✓ 99.4 %



Varia US Properties

ltem	Agenda	Board	Ethos	Result
	Background to the EGM			
1	Organization of the general meeting	NON- VOTING	NON- VOTING	
2	Approve dividend distribution out of capital contributions reserves	FOR	FOR	~
3	Approve an ordinary capital increase	FOR	FOR	×



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